## STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021

		Group		Company	
		2021	2020	2021	2020
	Note	RM'000	RM'000	RM'000	RM'000
CASH FLOWS FROM OPERATING ACTIVITIES					
Profit before taxation		259,573	209,780	161,706	173,009
Adjustments for:					
Amortisation of:					
- Intangible assets	10	2,541	2,184	667	523
- Right-of-use assets	11	2,028	2,004	118	118
Dividend income from:					
- Unquoted subsidiaries		-	-	(173,545)	(180,670)
- A foreign quoted associate		-	-	(7,531)	(3,581)
Finance costs:					
- Interest on borrowings		3,003	6,702	5,005	4,558
- Interest on lease liability		194	270	-	-
Finance income		(749)	(1,745)	(14)	(99)
Inventories:					
- Written down	15	5,574	2,557	5,630	1,131
- Finished goods written off	15	2,465	5,978	-	92
Loss on unrealised foreign exchange		198	220	221	121
Loss/(reversal) of allowance on					
- Trade receivables		523	802	-	-
- Other receivables		-	(44)	-	(44)
Property, plant and equipment:					
- Depreciation	9	52,679	38,975	44,851	31,062
- Net (gain)/loss on disposal		(722)	544	(523)	791
- Written off		464	1,713	119	1,705
Share based payment expense		1,127	436	863	332
Share of profit of equity - accounted associate, net of tax		(15,180)	(14,932)	-	-
Operating profit before changes in working capital		313,718	255,444	37,567	29,048
Changes in working capital:					
Inventories		(1,170)	(27,488)	(2,390)	(2,391)
Receivables, deposits and prepayments		(3,891)	89,438	(8,209)	(7,362)
Payables and accruals		32,334	(50,189)	103,985	(16,676)
Cash generated from operations		340,991	267,205	130,953	2,619
Tax paid		(65,123)	(55,466)	(278)	(955)
Net cash generated from operating activities		275,868	211,739	130,675	1,664



## STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021

		Group		Company	
	Note	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
CASH FLOWS FROM INVESTING ACTIVITIES					
Acquisition of property, plant and equipment		(56,822)	(42,724)	(51,844)	(40,761)
Acquisition of intangible assets	10	(600)	(1,683)	(5)	(619)
Dividends received from unquoted subsidiaries		-	-	173,545	180,670
Dividends received from a foreign quoted associate		7,531	3,581	7,531	3,581
Interest received		749	1,745	14	99
Proceeds from disposal of property, plant and equipment		1,329	627	549	53
Net cash (used in)/generated from investing activities		(47,813)	(38,454)	129,790	143,023
CASH FLOWS FROM FINANCING ACTIVITIES					
Dividends paid to owners of the Company		(152,874)	(190,787)	(152,874)	(190,787)
Dividends paid to non-controlling interests	12	(5,694)	(5,456)	-	-
Interest paid		(4,435)	(5,262)	(6,444)	(3,119)
Repayment of loans and borrowings		(257,106)	(203,558)	(220,000)	(170,000)
Drawdown of loans and borrowings		174,792	249,658	115,000	210,000
Repayment of lease liabilities		(2,122)	(2,095)	-	-
Net cash used in financing activities		(247,439)	(157,500)	(264,318)	(153,906)
Net (decrease)/increase in cash and cash equivalents		(19,384)	15,785	(3,853)	(9,219)
Effect of exchange rate fluctuations on cash held		979	(411)	(15)	(102)
Cash and cash equivalents at 1 January		93,991	78,617	9,992	19,313
Cash and cash equivalents at 31 December	17	75,586	93,991	6,124	9,992

The notes on pages 125 to 189 are an integral part of these financial statements.



## Reconciliation of changes in liabilities arising from financing activities

The following table summarises the changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes during the financial year:

## Group

2021 As at 1 January 2021 5,839 122,540 128,379   Cash flows from financing activities: - 174,792 174,792   Drowdown from borrowings - 174,792 174,792   Repayment of borrowings - 1257,106) (257,106)   Repayment of lease liabilities (2,122) - (2,122)   Finance costs paid - 14,435 14,435   Non-cash changes: 194 3,003 3,197   At 31 December 2021 3,911 38,794 42,705   2020 - 249,658 249,658   Repayment of lease liabilities: - 249,658 249,658   Drowdown from financing activities: - 20205 - (203,558)   As at 1 January 2020 7,669 75,000 82,669 -   Cash flows from financing activities: - 249,658 249,658   Drowdown from borrowings - 249,658 249,658   Repayment of lease liabilities (2,095) - (2,095)   Finance costs paid - (5,262) (5,262) (5,262)		Lease liabilities RM'000	Borrowings RM'000	Total RM'000
Cosh flows from financing activities: Drawdown from borrowings-174,792174,792Repayment of borrowings-(257,106)(257,106)(257,106)Repayment of lease liabilities(2,122)-(2,122)Finance costs poid-(4,435)(4,435)Non-cash changes: Finance costs1943,0033,197At 31 December 20213,91138,79442,7052020-249,658249,658Repayment of borrowings-249,658249,658Repayment of borrowings-249,658249,658Repayment of borrowings-(203,558)(203,558)Repayment of borrowings-(203,558)(203,558)Repayment of lease liabilities(2,095)-(2,095)Finance costs poid-(5,262)(5,262)Non-cash changes: Finance costs poid-(5,262)(5,262)Non-cash changes: Finance costs2706,7026,972Foreign exchange movement(5)-(5)	2021			
Drawdown from borrowings   -   174,792   174,792     Repayment of borrowings   -   (257,106)   (257,106)     Repayment of lease liabilities   (2,122)   -   (2,122)     Finance costs paid   -   (4,435)   (4,435)     Non-cosh changes:   -   (4,435)   (4,435)     Finance costs   194   3,003   3,197     At 31 December 2021   3,911   38,794   42,705     2020   -   -   249,658   249,658     Repayment of borrowings   -   249,658   249,658     Repayment of lease liabilities   (2,095)   -   (2,03558)     Repayment of lease liabilities   (2,095)   -   (2,095)     Finance costs paid   -   (5,262)   (5,262)     Non-cash changes:   -   -   (5,262)	As at 1 January 2021	5,839	122,540	128,379
Repayment of borrowings   -   (257,106)   (257,106)     Repayment of lease liabilities   (2,122)   -   (2,122)     Finance costs paid   -   (4,435)   (4,435)     Non-cash changes:   194   3,003   3,197     At 31 December 2021   3,911   38,794   42,705     2020   7,669   75,000   82,669     Cash flows from financing activities:   -   249,658   249,658     Repayment of lease liabilities   -   249,658   249,658     Repayment of borrowings   -   249,658   249,658     Repayment of lease liabilities   (2,095)   -   (2,095)     Finance costs paid   -   (5,262)   (5,262)     Non-cash changes:   -   (5,262)   (5,262)     Non-cash changes:   -   270   6,702   6,972     Foreign exchange movement   (5)   -   (5)   -	Cash flows from financing activities:			
Repayment of lease liabilities(2,122)-(2,122)Finance costs paid-(4,435)(4,435)Non-cash changes: Finance costs1943,0033,197At 31 December 20213,91138,79442,70520207,66975,00082,669Cash flows from financing activities: Drawdown from borrowings-249,658249,658Repayment of borrowings-249,658249,658Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cash changes: Finance costs2706,7026,972Foreign exchange movement(5)-(5)	Drawdown from borrowings	-	174,792	174,792
Finance costs paid-(4,435)(4,435)Non-cosh changes: Finance costs1943,0033,197At 31 December 20213,91138,79442,70520207,66975,00082,669Cosh flows from financing activities: Drawdown from borrowings-249,658249,658Repayment of borrowings-249,658249,658249,658Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cosh changes: Finance costs2706,7026,972Foreign exchange movement(5)-(5)	Repayment of borrowings	-	(257,106)	(257,106)
Non-cash changes: Finance costs1943,0033,197At 31 December 20213,91138,79442,70520207,66975,00082,669As at 1 January 20207,66975,00082,669Cash flows from financing activities: Drawdown from borrowings-249,658249,658Repayment of borrowings-249,658249,658Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cash changes: Finance costs2706,7026,972Foreign exchange movement(5)-(5)	Repayment of lease liabilities	(2,122)	-	(2,122)
Finance costs1943,0033,197At 31 December 20213,91138,79442,70520207,66975,00082,669Cash flows from financing activities:7,66975,00082,669Drawdown from borrowings-249,658249,658Repayment of borrowings-(203,558)(203,558)Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cash changes:2706,7026,972Foreign exchange movement(5)-(5)	Finance costs paid	-	(4,435)	(4,435)
Finance costs1943,0033,197At 31 December 20213,91138,79442,70520207,66975,00082,669Cash flows from financing activities:7,66975,00082,669Drawdown from borrowings-249,658249,658Repayment of borrowings-249,658(203,558)Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cash changes:2706,7026,972Foreign exchange movement(5)-(5)				
At 31 December 2021 3,911 38,794 42,705   2020 As at 1 January 2020 7,669 75,000 82,669   Cash flows from financing activities: - 249,658 249,658   Drawdown from borrowings - 249,658 249,658   Repayment of borrowings - (203,558) (203,558)   Repayment of lease liabilities (2,095) - (2,095)   Finance costs paid - (5,262) (5,262)   Non-cash changes: - 270 6,702 6,972   Foreign exchange movement (5) - (5) - (5)	Non-cash changes:			
2020   As at 1 January 2020 7,669 75,000 82,669   Cash flows from financing activities:   Drawdown from borrowings - 249,658 249,658   Repayment of borrowings - (203,558) (203,558)   Repayment of lease liabilities (2,095) - (2,095)   Finance costs paid - (5,262) (5,262)   Non-cash changes: 270 6,702 6,972   Foreign exchange movement (5) - (5)	Finance costs	194	3,003	3,197
As at 1 January 20207,66975,00082,669Cash flows from financing activities: Drawdown from borrowings-249,658249,658Repayment of borrowings-(203,558)(203,558)Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cash changes: Finance costs2706,7026,972Foreign exchange movement(5)-(5)	At 31 December 2021	3,911	38,794	42,705
Cash flows from financing activities:Drawdown from borrowings-249,658249,658Repayment of borrowings-(203,558)(203,558)Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cash changes:Finance costs2706,7026,972Foreign exchange movement(5)-(5)	2020			
Drawdown from borrowings-249,658249,658Repayment of borrowings-(203,558)(203,558)Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cash changes:Finance costs2706,7026,972Foreign exchange movement(5)-(5)	As at 1 January 2020	7,669	75,000	82,669
Repayment of borrowings-(203,558)(203,558)Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cash changes:Finance costs2706,7026,972Foreign exchange movement(5)-(5)	Cash flows from financing activities:			
Repayment of lease liabilities(2,095)-(2,095)Finance costs paid-(5,262)(5,262)Non-cash changes:Finance costs2706,7026,972Foreign exchange movement(5)-(5)	Drawdown from borrowings	-	249,658	249,658
Finance costs paid-(5,262)(5,262)Non-cash changes: Finance costs2706,7026,972Foreign exchange movement(5)-(5)	Repayment of borrowings	-	(203,558)	(203,558)
Non-cash changes:Finance costs2706,7026,972Foreign exchange movement(5)-(5)	Repayment of lease liabilities	(2,095)	-	(2,095)
Finance costs2706,7026,972Foreign exchange movement(5)-(5)	Finance costs paid	-	(5,262)	(5,262)
Finance costs2706,7026,972Foreign exchange movement(5)-(5)	Non cash changes:			
Foreign exchange movement(5)-(5)		0,000	6 70 2	6 072
			0,102	
	At 31 December 2020	5,839	- 122,540	128,379



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